

**- NEWS RELEASE -**  
*September 2008*

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Genetic Improvement:  
FRANCE Hybrides sold to HENDRIX Genetics B.V.

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**FRANCE HYBRIDS,**  
*first private actor in swine genetics...*

Created in 1968 the genetic improvement division of SANDERS, FRANCE HYBRID company became the 3<sup>rd</sup> national actor in swine genetics and the first private operator. FRANCE HYBRIDS has 3 selection farms totalling 5 lineages of pure races which, via the production and multiplication farms, generate 4 million porks each year.

*...with a turnover of €14 million*

Made in France and in around thirty countries, particularly through subsidiaries in Czech Republic, Poland, Spain and Ukraine

**A strategic refocusing for GLON GROUP**  
*(€ 1.4 billion turnover)*

By giving up its swine genetics division, the GLON GROUP (owned by the Glon family (35%), SOFIPROTEOL (60%) and by its management (5%)) tries to concentrate on its two main activities which together represent more than 95 % of the turnover, namely:

- Animal nutrition (food for ruminants, porks, poultry, rabbits, horses, pets)
- And foodstuffs (eggs and egg products, simple products made from of pork and poultry meat, chips).

**A key acquisition for HENDRIX GENETICS**

The Dutch Group HENDRIX GENETICS B.V., already world leader in laying hens, aims henceforth an equivalent position in the swine field having proceeded to the repurchase of world n°2 HYPOR from NUTRECO.

The group which gathers 1,500 persons in 23 countries is also present on the flesh and Turkey poultry as well as in the poultry distribution.

**LINKERS, advisor for GLON GROUP**  
*in a cross-border spin-off*

LINKERS assisted and advised the GLON Group in this cross-border spin-off.

**Advisors to the Seller:**

*Financial:* LINKERS (Philippe Delecourt, Sidney Serval)

*Legal:* Cotty Vivant Marchisio & Lauzeral Firm

LINKERS draws on the experience of its 11 consultants to assist companies from all sectors and offer them personal advises concerning:

- **Financial Engineering:** valuations (fairness opinion), MBO & OBO packages
- **Mergers & Acquisitions:** selling and buying mandates, transmissions to heirs ...
- **Fund Raising:** selection and contact of investors, supervision of legal documentation (shareholders agreements, protocols...)
- **Financial Training for Executives:** Cegos, Les Echos Formation.